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**Government  
of South Australia**

**SOUTH AUSTRALIAN ARID LANDS  
LANDSCAPE BOARD  
2021-22 Annual Report**

**SOUTH AUSTRALIAN ARID LANDS LANDSCAPE BOARD**

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To:

Hon Susan Close MP

Deputy Premier

Minister for Industry, Innovation and Science

Minister for Defence and Space Industries

Minister for Climate, Environment and Water

This annual report will be presented to Parliament to meet the statutory reporting requirements of *Landscape South Australia Act 2019* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the South Australian Arid Lands Landscape Board by:



Ross Sawers

**Presiding Member**

Date 25 November 2022

## **From the General Manager**

This report covers the second full year of operation of the South Australian Arid Lands Landscape Board in its purpose to improve and sustain the natural resources in the South Australian Arid Lands Region under the *Landscape South Australia Act 2019*.

During 2021-22 the Board commenced work to implement its inaugural five year regional landscape plan in partnership with community and stakeholders, and presented its second annual Business Plan.

The Board has successfully established key partnerships within the community, which includes the Port Augusta City Council, The Flinders Ranges Council, Roxby Council and the District Council of Coober Pedy. The Board continues to work in close alignment with other landscape boards, industry and key stakeholders for the South Australian Arid Lands Region.



Jodie Gregg-Smith

**General Manager**

South Australian Arid Lands Landscape Board

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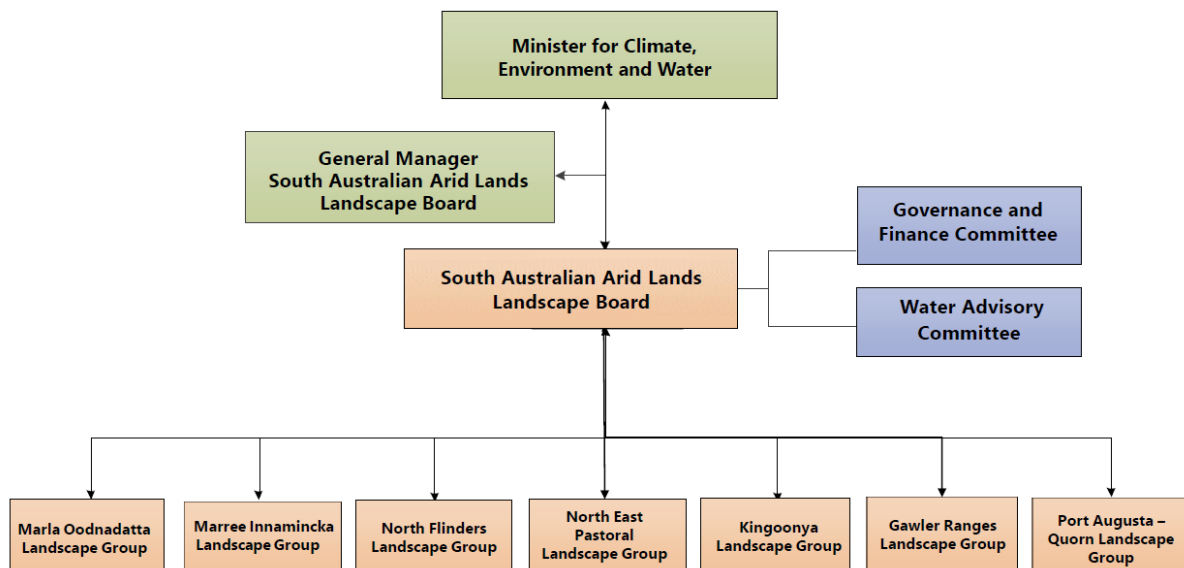
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## Overview: about the Board

### Our strategic focus

<b>Our Purpose</b>	The South Australian Arid Lands Landscape Board was established on 9 January 2020 under the provisions of the <i>Landscape South Australia Act 2019</i> . The Board undertakes an active role in managing South Australia’s landscapes through the preparation and implementation of a regional landscape plan which is the principal document guiding the management of the state’s landscape in the South Australian Arid Lands Region.
<b>Our Vision</b>	Leading the way to biodiverse and productive landscapes in a changing climate.
<b>Our Values</b>	The South Australian Arid Lands Landscape Board values the ongoing input, influence and guidance of First Nations People as the cultural authority of the South Australian Arid Lands Region, alongside the communities and industries responsible for sustainable land management, protection and prosperity of the region.
<b>Our functions, objectives and deliverables</b>	<p>The Board’s objective is to protect the intrinsic value of the landscape and natural resources of the SA Arid Lands region whilst supporting the interests of Aboriginal peoples, primary production, industry and resilient communities.</p> <p>The Board seeks to provide protection, enhancement, restoration and sustainable management of the land, soil and water resources, biodiversity, and the native fauna and flora in the SA Arid Lands region.</p> <p>The Board recognises that climate change is a significant factor in our environment that requires mitigation and adaptation; and provides for the prevention or control of impacts caused by pest species of animals and plants that may have an adverse effect on the environment and primary production or the community.</p> <p>The Board provides educational initiatives and support mechanisms to strengthen the skills, knowledge and capacity of people to sustainably manage natural resources; and supports initiatives and action to facilitate the increased capacity of people to engage in processes under the <i>Landscape South Australia Act 2019</i>, including through the provision of information relevant to the protection, enhancement or management of the landscape.</p> <p>Where appropriate the Board will seek to partner with the other landscape boards and relevant stakeholders to deliver on the objectives of its regional landscape plan.</p>

## Our organisational structure



Section 15 of the *Landscape South Australia Act 2019* provides for the appointment of the Board. The Board comprises of at least five and not more than nine members all appointed by the Minister for Climate, Environment and Water. Each of the appointed members of the Board is a person who, in the opinion of the Minister, meets the requirements of section 16 of the *Landscape South Australia Act 2019*. For profiles on current Board members refer to <https://www.landscape.sa.gov.au/saal/about-us/our-board/meet-our-members>

## Board Membership

All members of the South Australian Arid Lands Landscape Board have served for the full financial year during 2020-21, with all members' terms ending on 30 January 2023.

Ross Sawers (Presiding Member/Chair)	Sanchia Treloar
Ellen Litchfield (Deputy Chair)	Scott Michael
Douglas Lillecrapp	Timothy Flowers
Kurt Tschirmer	

## Sub-Committees of the Board

### Governance and Finance Committee

Kurt Tschirmer (Chair)  
Ellen Litchfield  
Sanchia Treloar

### Water Advisory Committee

Ross Sawers (Chair)	Douglas Lillecrapp
Ellen Litchfield	Timothy Flowers

### Meetings of the Board: general and special

Six scheduled meetings and one special meeting were held by the Board during the 2021-22 financial year. The table below details Board members non-attendance at a meeting and the reason why.

Board member	No of meetings not attended	Reason provided
Ross Sawers	1	Family commitment
Douglas Lillecrapp	4	Work and family commitments
Ellen Litchfield	1	Family commitment
Kurt Tschirner	1	Family commitment
Sanchia Treloar	2	Conflicting commitments
Scott Michael	2	Work commitments
Timothy Flowers	1	Work commitment

### Changes to the agency

During 2021-22 there were no changes to the agency's structure and objectives as a result of internal reviews or machinery of government changes.

### Our Minister

The Hon Susan Close MP is the Minister responsible for the South Australian Arid Lands Landscape Board with portfolio responsibilities as the Minister for Climate, Environment and Water. The Minister is also the Deputy Premier, Minister for Industry, Innovation and Science, and Minister for Defence and Space Industries.

### Our Executive team

The South Australian Arid Lands Landscape Board does not employ staff as per section 35 of the *Landscape South Australia Act 2019*. Those staff who undertake the work of the Board are employed through the General Manager as the employing authority.

### Legislation administered by the agency

*Landscape South Australia Act 2019*

### Other related agencies (within the Minister's area/s of responsibility)

- Department for Environment and Water
- Alinytjara Wilurara Landscape Board
- Eyre Peninsula Landscape Board
- Green Adelaide



- Hills and Fleurieu Landscape Board
- Kangaroo Island Landscape Board
- Limestone Coast Landscape Board
- Murraylands and Riverland Landscape Board
- Northern and Yorke Landscape Board
- Environment Protection Authority
- Green Industries SA
- SA Water

## The Board’s performance

### Performance at a glance

The Board has made significant investments in climate resilience, water management, sustainable land management, protecting and enhancing biodiversity, and land managers’ capacity on the South Australian Arid Lands region’s strategic goals. The Board has delivered a range of projects and activities to build the community’s capacity to manage natural resources, address threats to landscape health, and improve the resilience of landscapes and the businesses they support.

### Board contribution to whole of Government objectives

<p><b>Board’s contribution</b></p> <p><b>Resilient communities –</b></p> <p><i>Climate resilient region:</i> Resilient landscapes, community and enterprises are mitigating and adapting to climate change.</p> <p><i>People and partnerships:</i> People and community are central to looking after our landscapes</p> <p><b>Sustainable economy</b></p> <p><i>Water management:</i> The region’s water resources are managed judiciously</p> <p><i>Sustainable land management:</i> Land management practices protect soil, vegetation and biodiversity</p> <p><b>Vibrant biodiversity</b></p> <p><i>Protecting and enhancing biodiversity:</i> Intrinsic biodiversity values are protected and enhanced</p>
--

### Agency specific objectives and performance

Board objectives	Indicators	Performance
<p><b>Climate resilient region:</b></p> <ul style="list-style-type: none"> <li>– Providing land managers with the knowledge and skills they need to mitigate and adapt to climate change</li> <li>– Exploring adaptation pathways to ensure communities are climate resilient</li> </ul>	<ul style="list-style-type: none"> <li>- National Landcare Program climate adaptation project ‘Building Pastoral Sustainability’ delivered and contractual requirements met.</li> <li>- Capacity building events delivered Regional Agriculture Landcare Facilitator contractual requirements met.</li> </ul>	<p>Annual targets met;</p> <ul style="list-style-type: none"> <li>– 5 landholder grants delivered supporting on-ground works and trials</li> <li>– 6 pastoral businesses supported to develop property management plans</li> <li>– 4 capacity building workshops in business management, carbon in rangelands and action planning</li> </ul>

<b>Board objectives</b>	<b>Indicators</b>	<b>Performance</b>
<p><b>Water management:</b></p> <ul style="list-style-type: none"> <li>- Plan Planning, research and leveraging infrastructure investment to support the judicious use of groundwater</li> <li>- Maintaining hydrogeology to protect Great Artesian Basin springs and groundwater-dependent ecosystems</li> <li>- Understanding and managing surface water systems including the Lake Eyre Basin</li> </ul>	<ul style="list-style-type: none"> <li>- Water Allocation Plan review and implementation</li> <li>- Great Artesian Basin/ Lake Eyre Basin projects and partnerships implemented</li> <li>- Bore audits and extension</li> <li>- Water Affecting Activities (WAA) enquiries and applications addressed</li> </ul>	<ul style="list-style-type: none"> <li>- Water authorisations unbundled; WAP implementation activities on track</li> <li>- GAB project 'Improving Great Artesian Basin Drought Resilience': 10 co-funded bore management projects completed, delivering 189ML/yr of water savings</li> <li>- Water accounting trial underway</li> <li>- 294 GAB wells inspected across 40 properties</li> <li>- All WAA enquiries and applications addressed</li> </ul>
<p><b>Sustainable land management:</b></p> <ul style="list-style-type: none"> <li>- Effective pest plant and animal control protecting production systems</li> <li>- Addressing the threat of excessive total grazing pressure</li> <li>- Building land managers' capacity in adaptive agriculture, best practice land management and rehabilitation</li> </ul>	<ul style="list-style-type: none"> <li>- Implementation of Biteback (wild dog control) program (provision of baiting services, landholder participation, capacity building outcomes)</li> <li>- Landholder engagement and participation in regional cactus control program</li> <li>- Pest animal and plant compliance matters investigated</li> <li>- Landholder capacity-building activities delivered</li> <li>- Regional Agriculture Landcare Facilitator contractual requirements met.</li> </ul>	<p>Program annual targets met;</p> <ul style="list-style-type: none"> <li>- 52 ground baiting injection services delivered; 141 participating properties; Aerial baiting undertaken across 65 properties; 5 trapper workshops and 2 webinars delivered. Expansion of program capacity with bait freezer installed in Port Augusta.</li> <li>- Coordinated release of cochineal cactus biological control across properties in the Gawler Ranges, Port Augusta–Quorn, Kingoonya, North Flinders and North East Pastoral districts.</li> <li>- No pest or weed compliance investigations required</li> <li>- 17 land management capacity building workshops, SAAL Pastoral Field Day and 2 on-ground demonstration field days delivered</li> <li>- Regional Agriculture Landcare Facilitator annual targets met</li> </ul>

<b>Board objectives</b>	<b>Indicators</b>	<b>Performance</b>
<p><b>Protecting and enhancing biodiversity:</b></p> <ul style="list-style-type: none"> <li>- Managing pest threats to Coongie Ramsar wetland values</li> <li>- Taking action for Yellow-footed Rock Wallaby and the recovery of other threatened species and ecosystem recovery</li> <li>- Maintaining and improving the condition of Great Artesian Basin springs and water-dependent ecosystems</li> </ul>	<ul style="list-style-type: none"> <li>- National Landcare Program projects ‘Coongie Wetlands Wonders’ and ‘Bounceback and Beyond’ delivered and contractual requirements met</li> <li>- Implementation of threat mitigation activities</li> </ul>	<ul style="list-style-type: none"> <li>- Threats from pigs and large feral herbivores reduced in the Coongie Ramsar area; Aerial control of pigs and large feral herbivores across 261,000ha</li> <li>- Mimosa bush weed control across 4,400ha</li> <li>- Threats to Yellow-footed Rock Wallaby and other native species reduced through control of pest species; Effective control of foxes across 863,000ha, goats across 363,000ha and cats across 54,000 ha.</li> <li>- Improved understanding of ecosystem health and trends in threatened species populations, including Malleefowl, Western Quoll, and Flinders Ranges Gudgeon.</li> <li>- New insurance population of Western Quoll established in the Gammon Ranges.</li> </ul>
<p><b>People and partnerships:</b></p> <ul style="list-style-type: none"> <li>- First Nations partnerships supporting cross-cultural knowledge sharing and landscape management outcomes</li> <li>- Supporting Landscape Groups to lead community action and education</li> <li>- Raising awareness of the region’s natural values and connecting people to nature</li> <li>- Supporting community action to achieve land, water and coastal management outcomes</li> </ul>	<ul style="list-style-type: none"> <li>- First Nations partnerships supported</li> <li>- Community engaged in regional planning for the management of natural resources</li> <li>- Landholder networks developed and supported</li> <li>- Capacity building events delivered by Community Landscape Officers and Regional Agriculture Landcare Facilitator</li> <li>- Grassroots grants delivered</li> <li>- Volunteers supported</li> </ul>	<ul style="list-style-type: none"> <li>- Aboriginal and Torres Strait Island Statement of commitment signed by Landscape SA Boards</li> <li>- 38 community representative Landscape Group meetings held across 7 landscape districts</li> <li>- 19 nature education events delivered</li> <li>- \$200,000 of Grassroots Grants funding delivered, supporting 15 local projects.</li> <li>- 6 volunteer groups and 58 volunteers supported, contributing 2200 hours of on-ground action</li> </ul>

### Corporate performance summary

The Business Services unit is responsible for corporate, governance and administrative services. Service Level Agreement (SLA) arrangements are in place with the Department for Environment and Water (corporate services including but not limited to information technology and procurement), and Shared Services SA (services incorporating payroll, accounts payable, general accounting and taxation).

### Employment opportunity programs

Program name	Performance
Nil	The South Australian Arid Lands Landscape Board does not employ staff as per section 35 of the <i>Landscape South Australia Act 2019</i> . Staff who undertake the work of the Board are employed through the General Manager as the employing authority.

### Board performance management and development systems

Performance management and development system	Performance
Board Performance Report to Minister	Requirement met for reporting to the Minister the Board's priorities and achievements for 2021-22. Performance Report was provided to the Minister 3 March 2022.
Australian Government Performance Framework	Quarterly and annual reporting requirements met for all Regional Land Partnership projects and Core Services.
Board Presiding Member and Board members	The Board undertakes annual performance reviews, including evaluation of its effectiveness and governance responsibilities.
General Manager and staff	Twice yearly reviews are conducted for the General Manager and all staff. 96% of the Performance Development Reviews were completed by the General Manager and staff for the 2021-22 financial year (one staff member was on extended leave).

### Work health, safety and return to work programs

The South Australian Arid Lands Landscape Board has adopted and implemented a range of safety policies and procedures to meet its requirements under the *Work*

*Health and Safety Act (SA) 2012 and Return to Work Act 2014 and meet whole of Government requirements.*

A Work Health and Safety Committee has been established and during the reporting period has met during the year and reports are provided to the Board. The Committee comprises of a management representative and staff from each business unit.

The Work Health and Safety policies and procedures adopted by the Board are applicable and implemented for any contractors undertaking work for the Board.

<b>Program name</b>	<b>Performance</b>
The Board operates in accordance with the relevant safety policies and procedures adopted on 30 June 2020.	There has been one incident reported during 2021-22.

<b>Workplace injury claims</b>	<b>Current year 2021-22</b>	<b>Past year 2020-21</b>	<b>Change (+ / -)</b>
Total new workplace injury claims	1	0	+1
Fatalities	0	0	0
Seriously injured workers*	0	0	0
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	0	0	0

*\*number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)*

<b>Work health and safety regulations</b>	<b>Current year 2021-22</b>	<b>Past year 2020-21</b>	<b>Change (+ / -)</b>
Number of notifiable incidents ( <i>Work Health and Safety Act 2012, Part 3</i> )	0	0	0
Number of provisional improvement, improvement and prohibition notices ( <i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i> )	0	0	0

<b>Return to work costs**</b>	<b>Current year 2021-22</b>	<b>Past year 2020-21</b>	<b>Change (+ / -)</b>
Total gross workers compensation expenditure (\$)	\$1531	0	+\$1531
Income support payments – gross (\$)	0	0	0

*\*\*before third party recovery*

Data for previous years is reflected in the tables above.

**Executive employment in the agency**

Executive classification	Number of executives
The South Australian Arid Lands Landscape Board does not employ staff as per section 35 of the <i>Landscape South Australia Act 2019</i> . Those staff who undertake the work of the Board are employed through the General Manager as the employing authority.	0

Data for previous years is available at: [South Australian Arid Lands Landscape Board Annual Report 2020-21 - Dataset - data.sa.gov.au](https://data.sa.gov.au/dataset/south-australian-arid-lands-landscape-board-annual-report-2020-21)

The [Office of the Commissioner for Public Sector Employment](#) has a workforce information page that provides further information on the breakdown of executive gender, salary and tenure by agency.

## Financial performance

### Financial performance at a glance

The following is a brief summary of the overall financial position of the agency. The information is unaudited. Full audited financial statements for 2021-2022 are attached to this report.

Section 39 (2)(c) of Landscape Act: “include a specific report on actual expenditure of amounts raised by levies for the relevant financial year against the regional landscape board's budget for that year”

Funding Source	Actual 2021-22	Budget 2021-22 (approved BP)
Revenue - Water Levies	\$ 2,117,519.00	\$ 1,908,024.00
Revenue - Inside Council Levies	\$ 563,449.00	\$ 563,449.00
Revenue - Out of Council Levies	\$ 184,381.00	\$ 210,434.00
Actual Expenditure on amount raised by Levies	\$ 2,514,310.00	\$ 2,681,907.00

### Consultants disclosure

There were no external consultants engaged during the 2021-22 financial year.

### Consultancies with a contract value below \$10,000 each

Nil to report.

### Consultancies with a contract value above \$10,000 each

Nil to report.

Data for previous years is available at: [South Australian Arid Lands Landscape Board Annual Report 2020-21 - Dataset - data.sa.gov.au](https://data.sa.gov.au/dataset/south-australian-arid-lands-landscape-board-annual-report-2020-21)

See also [Consolidated Financial Report of the Department of Treasury and Finance](#) for total value of consultancy contracts across the South Australian Public Sector.

### Contractors disclosure

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.



**Contractors with a contract value below \$10,000**

<b>Contractors</b>	<b>Purpose</b>	<b>\$ Actual payment</b>
All contractors below \$10,000 each - combined	Various to undertake operational requirements of the business	\$113,143.05

**Contractors with a contract value above \$10,000 each**

<b>Contractors</b>	<b>Purpose</b>	<b>\$ Actual payment</b>
AG Consulting Co Pty Ltd	Building Pastoral Sustainability Workshop, Presenter at Community events	\$18,452.83
Ashwin Rudder	Short-tailed Grasswren Surveys	\$12,035.00
Bentleys (SA) Pty Ltd	Property Management Planning - Financial and Business Analysis	\$29,680.00
Neville Bonney	Plant Species Identification Workshop	\$10,723.25
Contour Environmental & Agriculture Consulting	Property Management Planning - Building Pastoral Sustainability	\$89,214.00
Creation Care Pty Ltd	Coongie Lakes Ramsar Weed Control	\$26,680.00
Ecoknowledge	Herbivore Impact Survey, Perennial Grass Assessment & Yellow-footed Rock-wallaby Habitat Assessment	\$24,000.00
Glenbarr Weed & Pest Control	Weed Control	\$86,894.92
Gum Creek Station	Aerial Pest Control	\$24,796.50
Helifarm Aerial Agriculture	Aerial Pest Control	\$71,160.00
PETZEST	Baiting Program	\$19,200.00
Primary Industries and Regions	SA Wild Dog Trapping Program, Wild Dog Trapper Workshops & Aerial Pest Control	\$45,506.29
Sevenses Creative Australia	Kangaroo Partnership Coordinator	\$95,571.17
The Right Mind	Community Training Workshop	\$12,783.42
TS Environmental Consulting	Herbivore Impact Survey, Perennial Grass Assessment & Yellow-footed Rock-wallaby Habitat Assessment	\$25,382.50
University of Adelaide	Vegetation Monitoring Laboratory Services	\$31,095.00
University of NSW	Wetland Importance - Richard Kingsford & Coongie Lakes SAM Workshop	\$32,927.26
Primary Industries and Regions – SARDI Aquatics	LEB Survey Work	\$16,693.00
Flinders Management Services	Aerial Pest Control – Fox	\$11,444.00
Commercial Helicopters	Aerial Pest Control - Goat	\$25,481.00
Hills & Fleurieu Landscape Board	Administrative Services	\$10,000.00
	<b>Total</b>	<b>\$719,720.14</b>

Data for previous years is available at: [South Australian Arid Lands Landscape Board Annual Report 2020-21 - Dataset - data.sa.gov.au](https://data.sa.gov.au/dataset/south-australian-arid-lands-landscape-board-annual-report-2020-21)

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts.](#)

The website also provides details of [across government contracts.](#)

### **Other financial information**

Under section 27(3) and section 28(6) of the *Landscape South Australia Act 2019* funding support including the Landscape Priorities Fund and Grassroots Grants Program respectively, a regional landscape board **must** ensure that a report on any assistance provided or grant provided under these sections is included in its annual report. Therefore funding support can be made to third parties such as community groups, industry, state and local government, land owners and individuals for various projects and programs under the landscape plan.

During 2021-22, the Board provided \$112,604 in other financial assistance and grants to the following:

- \$19,053 Local government
- \$19,787 Volunteer Groups and NGOs (including Progress Associations)
- \$9,000 First Nations
- \$0 State Government
- \$0 schools
- \$64,764 other

Additional funding of \$107,327 was made available from Commonwealth funding through Building Pastoral Sustainability grants.

### **Other information - Delegations**

The persons or bodies to whom or to which the Board has delegated functions or powers under section 37 of the *Landscape South Australia Act 2019*, and the nature of the functions or powers delegated to each person or body as per section 8(c) of the *Landscape South Australia (General) Regulations 2020* appears in the following table.

Position	Procurement	Fleet	People Management	Contract Execution Purchase Cards	Contract Execution	Landscape SA Compliance	Procurement - Contract Pre-Approval - Payment & Disbursement
Administration Officer			✓	✓			✓
Biosecurity Officer				✓			✓
Business Coordinator			✓	✓			✓
Communications Support Project Officer				✓			✓
Community Ecologist				✓			✓
Community Landscape Officer				✓			✓
Community Landscape Officer				✓			✓
Community Landscape Officer				✓			✓
Community Landscape Officer				✓			✓
Community Landscape Officer				✓			✓
Community Landscape Officer				✓			✓
Conservation Ecologist				✓			✓
Executive Officer				✓			✓
Finance Officer				✓			✓
General Manager	✓	✓	✓	✓	✓	✓	✓
GIS Officer				✓			✓
Landscape Field Officer				✓			✓
Manager, Business Services	✓	✓	✓	✓	✓		✓
National Parks and Wildlife Manager Flinders Outback				✓			✓
Planning Monitoring & Evaluation Officer				✓			✓
Presiding Member - SA Arid Lands	✓		✓	✓	✓		
Regional Agriculture Landcare Facilitator				✓			✓
Senior Biosecurity Officer				✓			✓
Senior Community Ecologist			✓	✓			✓
Senior Water Resource Officer			✓	✓			✓
Sustainable Landscapes Project Officer				✓			✓
Team Leader, Communications & Community Engagement	✓	✓	✓	✓	✓		✓
Team Leader, Landscape Operations & Projects	✓	✓	✓	✓	✓	✓	✓
Water Project Officer				✓			✓
Water Project Officer				✓			✓
Wild Dog Project Officer				✓			✓

## Landscape Groups

The South Australian Arid Lands Landscape Board has seven Landscape Groups that cover the Gawler Ranges, Kingoonya, Marree-Innamincka, Marla-Oodnadatta, North East Pastoral, North Flinders and Port Augusta-Quorn districts.

### Gawler Ranges Landscape Group

**Membership** of the Gawler Ranges Landscape Group during 2021-22 was:

Kate Greenfield (Chair)	Giles Standish
Amanda Michael	James Kerr
Brenton French	Lesley Koch
Denise Sharp	
Scott Michael (Board Representative)	

**Meetings:** A total of five group meetings were held during the 2021-22 financial year. Attendance by appointed members at meetings:

Member	Meetings not attended	Reason for non-attendance
Kate Greenfield	0	
Amanda Michael	1	Conflicting activities
Brenton French	2	Conflicting activities
Denise Sharp	1	Conflicting activities
Giles Standish	2	Conflicting activities
James Kerr	2	Conflicting activities
Lesley Koch	0	

### Achievements and activities:

- Successful completion of the Gawler Ranges District Action Plan providing direction for the coming year
- Supporting Buckleboo Sticky Beak Day, Neville Bonney Bush Foods Workshop in Port Augusta and Iron Knob, and the Pastoral Field Day
- Planning for the Sticky Beak Day at Secret Rocks on 21 October 2022

### Presentations organised by the group:

- Kangaroo Management Program by General Manager of SA Arid Lands
- Cultana Department of Defence update
- GFG Alliance expansion update
- Department of Infrastructure and Transport update post flooding event occurring early 2022 and landholders being accredited and remunerated to do their own roadworks
- Rural Aid introduction for community members affected by natural disasters
- Regenerative Grazing Group “From the Ground Up” update

**Kingoonya Landscape Group**

**Membership** of the Kingoonya Landscape Group during 2021-22 was:

Leila Day (Chair)	James Barry
Conan Fahey	Jessica Barry (proxy)
David Hunter	Ronel Jit
Eloise Matthias	Tina Law
Ross Sawers (Board representative)	

**Meetings:** A total of five group meetings were held during the 2021-22 financial year. The table below illustrates meeting attendance:

Member	Meetings not attended	Reason for non-attendance
Leila Day	0	
Conan Fahey	0	
David Hunter	4	Other commitments
Eloise Matthias	0	
James Barry	3	Other commitments/resignation
Jessica Barry	5	Other commitments/resignation
Ronel Jit	0	
Tina Law	1	Did not receive notice of meeting

**Achievements and activities:**

- Hosting weeds workshop in Andamooka
- Supporting Neville Bonney workshop in Andamooka
- Supporting Flora and Fauna Identification and Pest/Weed Control Workshop in Roxby Downs
- Supported tour of Roxby Downs Station with ecologist John Read, Kokatha Pastoral/Enterprises, Saltbush Ag

**Presentations at group meetings:**

- Kangaroo Partnerships Project update by Seven Seas Creative
- Carbon Farming by RegenCo

**Marla-Oodnadatta Landscape Group**

**Membership** of the Marla-Oodnadatta Landscape Group during 2021-22 was:

Jacqueline Williams (Chair)	Francesca Lumb
Cameron Williams	Greg Warren
Caroline Thomas	Shontelle Lennon
Christine Lennon (Proxy)	
Ellen Litchfield (Board representative)	

**Meetings:** A total of eight group meetings were held during the 2021-22 financial year. The table below illustrates meeting attendance:

Member	Meetings not attended	Reason for non-attendance
Jacqueline Williams	0	
Cameron Williams	3	Other commitments
Caroline Thomas	1	Other commitments
Christine Lennon	5	Proxy/other commitments
Francesca Lumb	1	Other commitments
Greg Warren	6	Other commitments
Shontelle Lennon	7	Other commitments

**Achievements and activities:**

- Hosted Cricket & Conversations event in Coober Pedy with Nic Kentish (RCS), Tony Randall (Drought Hub SA), Bennet Staines (Lyndale Cattle Co), and Milly Nolan (Livestock Collective)
- Completion of District Plan
- Supported Neville Bonney workshop in Coober Pedy
- Assisted at the Wintinna Stickybeak Day

**Presentations at group meetings:**

- Wild dog update/Buffer Zone changes
- Drought Hub overview by SA Drought Hub

**Marree-Innamincka Landscape Group**

**Membership** of the Marree-Innamincka Landscape Group during 2021-22 was:

Josh Haynes (Chair)	Jayne-Marie Barnes
Arthur Ah Chee (Proxy)	Lisa Edwards
Craig Oldfield	Lyn Litchfield
Frank Warren	Mark Mayfield
Douglas Lillecrapp (Board representative)	

**Meetings:** A total of five group meetings were held during the 2021-22 financial year. The table below illustrates meeting attendance:

Member	Meetings not attended	Reason for non-attendance
Josh Haynes	2	Other commitments
Arthur Ah Chee	5	Proxy
Craig Oldfield	2	Other commitments
Frank Warren	0	
Jayne-Marie Barns	2	Other commitments
Lisa Edwards	1	Other commitment
Lyn Litchfield	0	
Mark Mayfield	1	Other commitment

**Achievements and activities:**

- Completion of group priorities/district plan
- Running of a successful BPS Bootcamp at Marree
- Gardening in the Arid Lands and Neville Bonney workshop with ongoing involvement with the Marree Aboriginal School
- Supporting a personal development workshop with Jill Rigney
- Planning and support for a BPS event for August in Innamincka

**North East Pastoral Landscape Group**

**Membership** of the North East Pastoral Landscape Group during 2021-22 was:

Richard Williams (Chair)	Terence Coulthard
Mark Duncan-Tiver	Tim Taplin
Michael Goldsworthy	Wayne Burford
Nick Rasheed	Sanchia Treloar (Board representative)

**Meetings:** A total of four group meetings were held during the 2021-22 financial year. The table below illustrates meeting attendance:

Member	Meetings not attended	Reason for non-attendance
Richard Williams	0	
Mark Duncan-Tiver	0	
Michael Goldsworthy	1	Conflicting activity
Nick Rasheed	1	Conflicting activity
Terence Coulthard	4	Other commitments
Tim Taplin	1	Conflicting activity
Wayne Burford	3	Conflicting activities

**Achievements and activities:**

- Completion of group priorities/district plan
- Supported Ladies Day at Mannahill
- Supported Neville Bonney workshop at Yunta

**North Flinders Landscape Group**

**Membership** of the North Flinders Landscape Group during 2021-22 was:

Ian Ferguson (Chair)	Ngatina Sylvania
Gini Lee	Norton Warnest
Glenys Aird (Proxy)	Reg Wilton
Lesley Nicholls	Tracy Neldner (Proxy)
Mopsy Daniels	
Tim Flowers (Board representative)	

**Meetings:** A total of four group meetings were held during the 2021-22 financial year. The table below illustrates meeting attendance:

Member	Meetings not attended	Reason for non-attendance
Ian Ferguson	1	Other commitment
Gini Lee	0	
Glenys Aird (Proxy)	1	Proxy
Lesley Nicholls	4	Other commitments/resigned 14 June 2022
Mopsy Daniels	0	
Ngatina Sylvania	0	
Norton Warnest	4	Other commitments/resigned 14 February 2022
Reg Wilton	1	Other commitment
Tracy Neldner	0	

**Achievements and activities:**

- Completion of the North Flinders District plan which identified soils, weeds and tourism impacts as the areas the group will focus on over the next 12 months
- Maintained regular meetings with the chairperson of the Flinders Ranges World Heritage Community Reference Group
- Received presentations on the dog fence rebuild, outback road management and the Western Quoll and Phascogale reintroductions at Vulkathunha-Gammon Ranges National Park

**Port Augusta-Quorn Landscape Group**

The Port Augusta – Quorn Landscape Group commenced in 2021-22. The group decided on more regular meetings of a shorter length, and as such have held six meetings for 2021-22. As a new group, much of the initial meetings were concentrated on understanding roles and developing the District Action Plan.

**Membership** of the Port Augusta-Quorn Landscape Group during 2021-22 was:

Renata Hackett (Chair)	Melissa Clifton
Francene O'Connor	Richie Paynter
Kym Thomas	Steve Marafiote
Kurt Tschirner (Board representative)	

**Meetings:** A total of six group meetings were held during the 2021-22 financial year. The table below illustrates meeting attendance:

Member	Meetings not attended	Reason for non-attendance
Renata Hackett	0	
Francene O'Connor	0	
Kym Thomas	3	Conflicting activities
Melissa Clifton	1	Conflicting activity
Richie Paynter	0	
Steve Marafiote	2	Conflicting activities



**Achievements and activities:**

- Commencement of six group members and nomination of Renata Hackett as chair
- Development of priorities for landscape management in Port Augusta – Quorn
- Selection and development of programs and opportunities for 2022
- Support and facilitation to Port Augusta Coastcare
- AusMap Microplastics training held for the Port Augusta Coastcare group
- Education and engagement stall at the Quorn Agricultural Show
- Professional Development sessions for educators with Nature Play SA

## Risk management

### Fraud detected in the agency

Category/nature of fraud	Number of instances
There were no instances of fraud detected in the activities undertaken by the Board in this reporting period.	0

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

### Strategies implemented to control and prevent fraud

The Board has adopted policies and procedures which set out control measures for preventing fraud and the mechanisms for reporting and investigating.

Shared Services SA provide financial services and the Board has adopted the DEW Procurement Framework to mitigate risk.

The Governance and Finance Committee endorsed the Risk Management Policy and Framework prior to Board approval.

Data for previous years is available at: [South Australian Arid Lands Landscape Board Annual Report 2020-21 - Dataset - data.sa.gov.au](https://data.sa.gov.au/dataset/south-australian-arid-lands-landscape-board-annual-report-2020-21)

### Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018*:

Data for previous years is available at: [South Australian Arid Lands Landscape Board Annual Report 2020-21 - Dataset - data.sa.gov.au](https://data.sa.gov.au/dataset/south-australian-arid-lands-landscape-board-annual-report-2020-21)

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

## Reporting required under any other act or regulation

Act or Regulation	Requirement
<p><b>Development Regulations 2008</b></p>	<p><b>12—Activities that would otherwise require a permit under the <i>Landscape South Australia Act 2019</i></b></p> <p>(1) Development comprising or including an activity for which a permit would be required under section 104(3)(d) or (5)(a) of the <i>Landscape SA Act 2019</i> if it were not for the operation of section 106(1)(e) of that Act (on the basis that the referral required by virtue of this item operates in conjunction with section 106(1)(e) of that Act), other than development within a River Murray Protection Area under the <i>River Murray Act 2003</i>.</p> <p>The Board received no mandatory development assessment referrals during this reporting period.</p>

## Reporting required under the *Carers' Recognition Act 2005*

The South Australian Arid Lands Landscape Board is not a required 'reporting agency' and does not employ staff as per section 35 of the *Landscape South Australia Act 2019*. Those staff who undertake the work of the Board are employed through the General Manager as the employing authority.

The South Australian Arid Lands Landscape Board has a strong commitment and provides support to ensure all employees who provide ongoing care for a person who has a disability or a chronic illness (including mental illness) or who is frail have flexible working arrangements to meet their situation.

Employees are encouraged to speak with their manager to seek support with flexible working arrangements including special leave with pay, compressed weeks, part-time hours or working from home. Employees can also seek support and guidance through the Employee Assistance Program.

## Public complaints

### Number of public complaints reported

<b>Complaint categories</b>	<b>Sub-categories</b>	<b>Example</b>	<b>Number of Complaints 2021-22</b>
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	0
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	0
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	0
Communication	Communication quality	Inadequate, delayed or absent communication with customer	0
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	0
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	0
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	0
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	0
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	0
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	0

<b>Complaint categories</b>	<b>Sub-categories</b>	<b>Example</b>	<b>Number of Complaints 2021-22</b>
Service quality	Information	Incorrect, incomplete, out dated or inadequate information; not fit for purpose	0
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	0
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	0
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	0
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	0
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	0
		<b>Total</b>	<b>0</b>

<b>Additional Metrics</b>	<b>Total</b>
Number of positive feedback comments (queries)	81
Number of negative feedback comments	1
Total number of feedback comments	82
% complaints resolved within policy timeframes	100%

Data for previous years is available at: [South Australian Arid Lands Landscape Board Annual Report 2020-21 - Dataset - data.sa.gov.au](https://data.sa.gov.au/dataset/south-australian-arid-lands-landscape-board-annual-report-2020-21)

**Service Improvements**

In line with PC039 *Complaint Management in the South Australian Public Sector*, agencies are required to assess and monitor the performance of their complaint management system annually; identifying any trends, measuring customer service quality and make service improvements. The Board maintains a Complaints Register however did not receive any complaints during the 2021-22 financial year.

As a new entity, the South Australian Arid Lands Landscape Board and its sub committees and Landscape Groups regularly engage with community to seek feedback and suggestions to improve service delivery.

Staff engaged by the General Manager are actively encouraged to share innovative ideas (based on personal or community suggestions) to improve service delivery.

**Compliance Statement**

South Australian Arid Lands Landscape Board is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector.	Y
South Australian Arid Lands Landscape Board has communicated the content of PC 039 and the agency’s related complaints policies and procedures to employees.	Y

**Appendix: Audited financial statements 2021-22**



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## To the Presiding Member South Australian Arid Lands Landscape Board

### Opinion

I have audited the financial report of the South Australian Arid Lands Landscape Board (the Board) for the financial year ended 30 June 2022.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Board as at 30 June 2022, its financial performance and its cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards – Simplified Reporting Requirements.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2022
- a Statement of Financial Position as at 30 June 2022
- a Statement of Changes in Equity for the year ended 30 June 2022
- a Statement of Cash Flows for the year ended 30 June 2022
- notes, comprising material accounting policies and other explanatory information
- a Certificate from the Presiding Member and the General Manager.

### Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Board. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.



## **Responsibilities of the General Manager and the Board for the financial report**

The General Manager is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and the Australian Accounting Standards – Simplified Reporting Requirements, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the General Manager is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the assessment indicates that it is not appropriate.

The Board is responsible for overseeing the entity's financial reporting process.

## **Auditor's responsibilities for the audit of the financial report**

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987* and section 38(2) of the *Landscape South Australia Act 2019*, I have audited the financial report of the Board for the financial year ended 30 June 2022.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Manager

- conclude on the appropriateness of the General Manager's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Presiding Member and General Manager about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.



Daniel O'Donohue  
**Assistant Auditor-General (Financial Audit)**

25 November 2022

# **South Australian Arid Lands Landscape Board**

## **Financial Statements**

For the year ended 30 June 2022

**South Australian Arid Lands Landscape Board**  
**Certification of the Financial Statements**  
*for the year ending 30 June 2022*

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We certify that the:

- financial statements for the South Australian Arid Lands Landscape Board (the Board):
  - are in accordance with the accounts and records of the Board;
  - comply with relevant Treasurer's Instructions;
  - comply with relevant accounting standards; and
  - present a true and fair view of the financial position of the Board at the end of the financial year and the result of its operation and cash flows for the financial year.
- internal controls employed by the Board for the financial year over its financial reporting and its preparation of financial statements have been effective.



Ross Sawers

**Presiding Member**

24 November 2022



Jodie Gregg-Smith

**General Manager**

South Australian Arid Lands Landscape Board

24 November 2022

**South Australian Arid Lands Landscape Board**  
**Statement of Comprehensive Income**  
*for the year ending 30 June 2022*

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	Note	2022 \$'000	2021 \$'000
<b>Income</b>			
Landscape and water levies	2.1	2 865	2 674
Commonwealth-sourced grants and funding	2.2	2 285	1 942
Grant revenues	2.3	613	308
Intra-government transfers	2.4	381	372
Interest revenues		-	1
Other income	2.5	103	35
<b>Total income</b>		<b>6 247</b>	<b>5 332</b>
<b>Expenses</b>			
Employee benefits expense	3.3	2 760	2 130
Supplies and services	4.1	2 287	2 125
Grants and subsidies	4.2	220	149
Depreciation	5.1	46	44
Borrowing Costs		1	2
Other expenses	4.3	46	50
<b>Total expenses</b>		<b>5 360</b>	<b>4 500</b>
<b>Net result</b>		<b>887</b>	<b>832</b>
<b>Total comprehensive result</b>		<b>887</b>	<b>832</b>

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

**South Australian Arid Lands Landscape Board**  
**Statement of Financial Position**  
*as at 30 June 2022*

	Note	2022 \$'000	2021 \$'000
<b>Current assets</b>			
Cash and cash equivalents	6.1	4 145	3 080
Inventories		17	-
Receivables	6.2	946	1 206
<b>Total current assets</b>		<b>5 108</b>	<b>4 286</b>
<b>Non-current assets</b>			
Property plant and equipment	5.1	65	95
<b>Total non-current assets</b>		<b>65</b>	<b>95</b>
<b>Total assets</b>		<b>5 173</b>	<b>4 381</b>
<b>Current liabilities</b>			
Payables	7.1	262	218
Financial liabilities	7.2	26	42
Employee benefits liability	3.4	242	236
Provisions	7.3	8	4
Contract liabilities	2.3	245	263
<b>Total current liabilities</b>		<b>783</b>	<b>763</b>
<b>Non-current liabilities</b>			
Payables	7.1	30	38
Financial liabilities	7.2	8	37
Employee benefits liability	3.4	309	402
Provisions	7.3	24	9
<b>Total non-current liabilities</b>		<b>371</b>	<b>486</b>
<b>Total liabilities</b>		<b>1 154</b>	<b>1 249</b>
<b>Net assets</b>		<b>4 019</b>	<b>3 132</b>
<b>Equity</b>			
Retained earnings		4 019	3 132
<b>Total equity</b>		<b>4 019</b>	<b>3 132</b>

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

**South Australian Arid Lands Landscape Board**  
**Statement of Changes in Equity**  
*for the year ended 30 June 2022*

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	Note	Retained earnings \$'000	Total equity \$'000
<b>Balance at 1 July 2020</b>		-	-
Net result for 2020-21		832	832
<b>Total comprehensive result for 2020-21</b>		<b>832</b>	<b>832</b>
Net assets received from an administrative restructure	1.3	<b>2 300</b>	<b>2 300</b>
<b>Balance at 30 June 2021</b>		<b>3 132</b>	<b>3 132</b>
Net result for 2021-22		887	887
<b>Total comprehensive result for 2021-22</b>		<b>887</b>	<b>887</b>
<b>Balance at 30 June 2022</b>		<b>4 019</b>	<b>4 019</b>

The accompanying notes form part of these financial statements. All changes in equity are attributable to the SA Government as owner.

**South Australian Arid Lands Landscape Board**  
**Statement of Cash Flows**  
*for the year ended 30 June 2022*

	Note	2022 \$'000	2021 \$'000
<b>Cash flows from operating activities</b>			
<i>Cash inflows</i>			
Landscape and water levies		2 947	2 857
Commonwealth funding received		2 463	1 579
Grants		598	54
Intra-government transfers		431	372
Interest received		-	1
Other receipts		63	25
<b>Cash generated from operations</b>		<b>6 502</b>	<b>4 888</b>
<i>Cash outflows</i>			
Employee benefits payments		(2 830)	(2 129)
Payments for supplies and services		(2 256)	(2 155)
Payments of grants and subsidies		(240)	(140)
Interest paid		(1)	(2)
Other payments		(49)	(38)
<b>Cash used in operations</b>		<b>(5 376)</b>	<b>(4 464)</b>
<b>Net cash provided by operating activities</b>		<b>1 126</b>	<b>424</b>
<i>Cash outflows</i>			
Purchase of property, plant and equipment		(18)	(12)
<b>Total cash (used in) investing activities</b>		<b>(18)</b>	<b>(12)</b>
<b>Net cash provided by/ (used in) by investing activities</b>		<b>(18)</b>	<b>(12)</b>
<b>Cash flows from financing activities</b>			
<i>Cash inflows</i>			
Cash received from restructuring activities	1.3	-	2 710
<b>Cash generated from financing activities</b>		<b>-</b>	<b>2 710</b>
<i>Cash outflows</i>			
Repayment of leases		(43)	(42)
<b>Cash generated from financing activities</b>		<b>(43)</b>	<b>(42)</b>
<b>Net cash provided by / (used in) financing activities</b>		<b>(43)</b>	<b>2 668</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>1 065</b>	<b>3 080</b>
Cash at the beginning of the period		3 080	-
<b>Cash at the end of the period</b>	6.1	<b>4 145</b>	<b>3 080</b>

The accompanying notes form part of these financial statements.



# South Australian Arid Lands Landscape Board

## Notes to and forming part of the financial statements

*For the year ended 30 June 2022*

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### 1. About the South Australian Arid Lands Landscape Board

The South Australian Arid Lands Landscape Board (the Board) is a body corporate of the State of South Australia, established pursuant to the *Landscape South Australia Act 2019* (the Landscape Act). The Board is a not-for-profit entity.

The SA Arid Lands Strategic Landscape Plan 2021-2026 was approved by the Minister for Environment and Water on 28 July 2021 and guides the operations of the Board. The Board operates under a Business Plan which aligns to the Landscape Plan. The SA Arid Lands Business Plan 2021-22 was approved by the Minister for Environment and Water and identifies the Board's revenue and investment in priorities for management of landscapes in the region as detailed in note 1.2.

The Board entered into a Service Level Agreement (SLA) with the Department for Environment and Water (DEW) for the delivery of corporate support services to the Board during 2021- 22 to enable it to meet its governance and financial management statutory requirements in delivering its business.

The financial statements and accompanying notes include all the controlled activities of the Board.

#### **Landscape Groups**

The Board has established seven Landscape Groups to operate within its region pursuant to the Landscape Act (section 36). The function of the Landscape Groups is defined by the Landscape Group Charter. In accordance with the Board's approval of the Landscape Group Charter the Landscape Groups do not have the power to enter into contracts or procure goods or services in their own right. The Board has ensured that proper accounts have been kept of the Landscape Group's activities and the related financial information has been incorporated in the accounts and financial statements of the Board for financial reporting purposes.

The Board's financial statements include the figures for the Landscape Groups being: Gawler Ranges, Kingoonya, Marla-Oodnadatta, Marree-Innamincka, North East Pastoral, North Flinders and Port Augusta/Quorn. Due to their materiality they are not separately disclosed.

#### **1.1. Basis of preparation**

These financial statements are general purpose financial statements prepared in accordance with:

- section 23 of the *Public Finance and Audit Act 1987*;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance and Audit Act 1987*; and
- relevant Australian Accounting Standards applying simplified disclosures.

These are the first financial statements prepared in accordance with Australian Accounting Standards – Simplified Disclosures. There has been no impact on the recognition and measurement of amounts recognised in the statements of financial position, profit and loss and other comprehensive income and cash flows of the Board as a result of the change in the basis of preparation.

The financial statements have been prepared based on a 12 month period and presented in Australian currency. All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000). The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

# South Australian Arid Lands Landscape Board

## Notes to and forming part of the financial statements

For the year ended 30 June 2022

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### 1.1. Basis of preparation (continued)

DEW prepares a Business Activity Statement on behalf of the Board under the grouping provisions of the Goods and Services Tax (GST) legislation. Under these provisions, DEW is liable for the payments and entitled to the receipts associated with GST. Therefore, the Board's net GST receivable/payable is recorded in DEW's Statement of Financial Position. GST cash flows applicable to the Board are recorded in DEW's Statement of Cash Flows.

Assets and liabilities that are to be sold, consumed or realised as part of the normal 12 month operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Material accounting policies are set out throughout the notes.

### 1.2. Objectives and programs

#### Board objectives

The functions of the Board under Section 25(1) of the Landscape Act include to:

- a) undertake and promote the management of natural resources within its region;
- b) prepare a regional landscape plan and water allocation plans, landscapes affecting activities control policies and water affecting activities control policies; and
- c) promote public awareness and understanding of the importance of integrated and sustainable natural resources management within its region.

#### Board programs

In discharging its functions under the Landscape Act, the Board delivers the following programs, as outlined in the SA Arid Lands Business Plan for 2021-22:

##### *Climate Resilient Region*

- Ensuring climate risk is embedded in all Board business.
- Providing land managers with the knowledge and skills they need to mitigate and adapt to climate change.
- Exploring adaptation pathways to ensure communities are climate resilient.

##### *Sustainable Land Management*

- Effective pest plant and animal control protecting production systems.
- Addressing the threat of excessive total grazing pressure.
- Building land managers' capacity in adaptive agriculture, best practice land management and rehabilitation.

##### *Water Management*

- Planning, research & leveraging infrastructure investment to support the judicious use of groundwater.
- Maintaining hydrogeology to protect Great Artesian Basin springs and groundwater-dependent ecosystems.
- Understanding and managing surface water systems including the Lake Eyre Basin.

**South Australian Arid Lands Landscape Board**  
**Notes to and forming part of the financial statements**  
*For the year ended 30 June 2022*

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**1.2. Objectives and programs (continued)**

***Protecting and Enhancing Biodiversity***

- Managing key threats to protect natural values.
- Taking action for threatened species and ecosystem recovery.
- Maintaining and improving the condition of Great Artesian Basin springs and water-dependent ecosystems.

***People and Partnerships***

- First Nations partnerships supporting cross-cultural knowledge sharing and landscape management outcomes.
- Supporting Landscape Groups to lead community action and education.
- Raising awareness of the region's natural values and connecting people to nature.
- Supporting community action to achieve land, water and coastal management outcome.

The Board invests in and delivers a suite of programs across the region to achieve these priorities and focus areas.

The table on the following page presents income and expense attributable to each program. Comparatives under the prior year transitional Regional Landscape Plan have been realigned based on current year programs.

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**1.2 Objectives and programs (continued)**

**Income and expenses by program**

	Climate Resilient Region		Sustainable Land Management		Water Management		Protecting and Enhancing Biodiversity		People and Partnerships		Total	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
<b>Income</b>												
Landscape and water levies	-	95	221	661	659	449	206	332	1 779	1 137	2 865	2 674
Commonwealth-sourced grants and funding	150	319	451	730	54	82	1 630	715	-	96	2 285	1 942
Grant revenues	-	-	535	289	78	-	-	-	-	19	613	308
Intra-government transfers	-	23	49	77	76	30	-	31	256	211	381	372
Interest revenues	-	-	-	-	-	-	-	1	-	-	-	1
Other income	7	5	91	20	-	-	-	1	5	9	103	35
<b>Total income</b>	<b>157</b>	<b>442</b>	<b>1 347</b>	<b>1 777</b>	<b>867</b>	<b>561</b>	<b>1 836</b>	<b>1 080</b>	<b>2 040</b>	<b>1 472</b>	<b>6 247</b>	<b>5 332</b>
<b>Expenses</b>												
Employee benefits expense	3	167	550	508	255	250	926	570	1 026	635	2 760	2 130
Supplies and services	116	172	727	805	186	211	929	531	329	406	2 287	2 125
Grants and subsidies	54	30	53	29	-	-	-	-	113	90	220	149
Depreciation	14	5	9	15	3	6	11	6	9	12	46	44
Borrowing costs	-	-	1	2	-	-	-	-	-	-	1	2
Other expenses	1	6	15	17	3	5	17	10	10	12	46	50
<b>Total expenses</b>	<b>188</b>	<b>380</b>	<b>1 355</b>	<b>1 376</b>	<b>447</b>	<b>472</b>	<b>1 883</b>	<b>1 117</b>	<b>1 487</b>	<b>1 155</b>	<b>5 360</b>	<b>4 500</b>
<b>Net result</b>	<b>(31)</b>	<b>62</b>	<b>(8)</b>	<b>401</b>	<b>420</b>	<b>89</b>	<b>(47)</b>	<b>(37)</b>	<b>553</b>	<b>317</b>	<b>887</b>	<b>832</b>

The Board has determined that assets and liabilities cannot be reliably attributed to individual programs.

**South Australian Arid Lands Landscape Board**  
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**1.3. Net assets received from an Administrative Restructure**

2021-22

There were no net assets received from an Administrative Restructure in 2021-22.

2020-21

Under the Public Sector (Reorganisation of Public Sector Operations – Department for Environment and Water) Notice 2020:

- On 25 June 2020, by notice of the Premier in the SA Government Gazette, 18 (18.0 FTE) employees transferred from DEW to the Board pursuant to section 9 (1) of the *Public Sector Act 2009* (the PS Act), to take effect from 1 July 2020.
- On 1 April 2021, by notice of the Premier in the SA Government Gazette, a further 4 (4.0 FTE) employees transferred from DEW to the Board pursuant to section 9 (1) of the PS Act, to take effect from 12 April 2021.

***Transferred in***

The following assets and liabilities were transferred to the Board as part of the staffing transfer:

	<b>\$'000</b>
<b>Assets</b>	
Cash and cash equivalents	708
Receivables	<u>1</u>
<b>Total assets</b>	<b><u>709</u></b>
<b>Liabilities</b>	
Payables	69
Employee benefits	639
Provisions	<u>35</u>
<b>Total liabilities</b>	<b><u>743</u></b>
<b>Total net assets/(liabilities) transferred</b>	<b><u><u>(34)</u></u></b>

Net liabilities transferred to the Board because of the administrative restructure are the carrying amount of those assets and liabilities in DEW's Statement of Financial Position immediately prior to transfer. The net liabilities transferred were treated as a contribution by the government as owner.

**South Australian Arid Lands Landscape Board**  
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**1.3. Net assets received from an Administrative Restructure (continued)**

Additionally, on 1 July 2020, the *Natural Resources Management Act 2004* was repealed, and the Natural Resources Management Boards were abolished. In accordance with a notice published in the Government Gazette on 25 June 2020, a share of the property, assets, rights and liabilities of the South Australian Arid Lands and Northern and Yorke Natural Resources Management Boards (NRM Boards) are vested in the Board, effective 1 July 2020.

**Transferred in**

The following assets and liabilities were transferred from the NRM Boards:

	<b>South Australian Arid Lands NRM Board</b>	<b>Northern and Yorke NRM Board</b>	<b>Total</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Assets</b>			
Cash and cash equivalents	1 750	252	2 002
Receivables	498	-	498
Property plant and equipment	5	-	5
<b>Total assets</b>	<b>2 253</b>	<b>252</b>	<b>2 505</b>
<b>Liabilities</b>			
Payables	171	-	171
<b>Total liabilities</b>	<b>171</b>	<b>-</b>	<b>171</b>
<b>Total net assets transferred</b>	<b>2 082</b>	<b>252</b>	<b>2 334</b>

Net assets assumed by the Board because of the administrative restructure are the carrying amount of those assets in the NRM Board's Statement of Financial Position immediately prior to the transfer. The net assets transferred were treated as a contribution by the government as owner.

**1.4. Impact of COVID-19 pandemic on the board**

The COVID-19 pandemic had a minor impact on the Board during the financial year. The Board facilitated work from home arrangements for staff on an as needs basis throughout the year. Precautions were taken for staff and the public where sites and facilities remained open, adopting best practice to ensure personal and community safety whilst maintaining business operations.

Minor impacts to the Board in 2021-22 included:

- delays to works specified in the Landscape Plan and Business plan due to travel restrictions or preventative health measures; and
- rescheduling and realignment of community events and program deliverables.

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**2. Income**

**2.1. Landscape and water levies**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
Water levy collected through DEW	2 118	1 901
Landscape levy collected within council areas	563	558
Landscape levy collected from out of council areas	184	215
<b>Total landscape and water levies</b>	<b>2 865</b>	<b>2 674</b>

Landscape and water levies are collected under Part 5 of the Landscape Act and are received into the Landscape Administration Fund (LAF). The LAF is administered by DEW and funds are transferred to the Board from DEW.

***Landscape levy collected within council areas***

The Board declares contributions by councils under section 66 of the Landscape Act for the relevant financial year by notice in the Board Annual Business Plan. The landscape levy is then collected by constituent councils from ratepayers and is based on the value of rateable land. Revenue is recognised when the invoice is raised at the beginning of the levy period to which they relate. Councils may seek to recover costs in accordance with the Landscape Act, incurred in the collection of the levy.

***Water levies collected through DEW***

The Minister declares the water levy rates by notice of gazette under section 76 of the Landscape Act for water licence holders within a prescribed area. Invoices are raised at the start of each financial year with the levies collected by DEW and passed onto the Board. Revenue is recognised when the funds are received by DEW.

***Landscape levy collected from out of council areas***

The Board declares a landscape levy by notice of gazette under section 71 of the Landscape Act for persons who occupy land outside council areas, based on the size of area occupied. Levy collection is administered by the Board with invoices raised in September each financial year, and revenue is recognised when funds are received.

**2.2. Commonwealth-sourced grants and funding**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
Regional Land Partnerships Program	2 067	1 909
Other Commonwealth funding	218	33
<b>Total Commonwealth-sourced grants and funding</b>	<b>2 285</b>	<b>1 942</b>

The Board has determined that the Commonwealth funding included in the table above is accounted for under AASB 1058. Commonwealth funding is generally paid in arrears, subject to an approved declaration of claim by the Board. The Board has determined that it has an unconditional contractual right to receive a portion of the funding under AASB 9 when a claim is submitted, as it has satisfied the eligibility criteria and expects that the claim will be accepted. Accordingly, revenue and a receivable are recognised when the claim is submitted. When Commonwealth funding is paid in advance it is recognised on receipt.

**South Australian Arid Lands Landscape Board**  
**Notes to and forming part of the financial statements**  
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**2.3. Grant revenues**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Income recognised under AASB 15</b>		
State Government grants	613	303
Sundry grants	-	5
<b>Total income recognised under AASB 15</b>	<b>613</b>	<b>308</b>

**Grants recognised under AASB 15**

Income from grants that are enforceable and with sufficiently specific performance obligations are accounted for as revenue from contracts with customers under AASB 15. The existence of a sufficiently specific performance obligation, when it is satisfied and the amount of revenue to be allocated to each performance involves significant judgement. Revenue is recognised when the Board satisfies the performance obligation by providing the relevant services. The payments are normally received in advance or shortly after the relevant obligation is satisfied. Where payments are received in advance and performance obligations are still outstanding a contract liability is recognised.

**Contract Balances**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
Contract liabilities	245	263
<b>Total contract balances</b>	<b>245</b>	<b>263</b>

Contract liabilities relate to Landscape Priorities Fund grants received in advance from the State Government, for which revenue will be recognised as performance obligations are satisfied.

**2.4. Intra-government transfers**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
State Government recurrent funding	381	372
<b>Total intra-government transfers</b>	<b>381</b>	<b>372</b>

Recurrent funding relates to appropriation received from DEW pursuant to subsection 90(4) of the Landscape Act to support the Boards business operation and the administration of the Landscape Act.

Intra-government transfers are recognised as income when the Board obtains control of the asset which is on receipt.



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**2.5. Other income**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
Recoup of expenses	50	9
Sale of goods	36	15
Other revenue	17	11
<b>Total other income</b>	<b>103</b>	<b>35</b>

**3. Board, committees and employees**

**3.1. Key management personnel**

Key management personnel of the Board include the Minister for Climate, Environment and Water, the Presiding Member, the General Manager and the other members of the Board who have responsibility for the strategic direction and management of the Board. In 2021-22 the Board approved a policy which included the members of the Regional Leadership Team as key management personnel for the first time.

The total compensation for the Board's key management personnel was \$631 000 (2021: \$219 000).

The compensation disclosed in this note excludes salaries and other benefits the Minister receives. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the Department of Treasury and Finance) under section 6 of the *Parliamentary Remuneration Act 1990*.

***Transactions with key management personnel and other related parties***

No material transactions with key management personnel or related parties occurred during 2021-22.

**3.2. Board and committee members**

Members of the Board during the 2021-22 financial year were:

R B Sawers (Presiding Member)

D G Lillecrapp

S Michael

S Treloar

K Tschirner

T Flowers

E Litchfield

**South Australian Arid Lands Landscape Board**  
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**3.2. Board and committee members (continued)**

Members of groups and committees during the 2021-22 financial year were:

**Kingoonya Group**

L Day (Chair)  
 C Taylor (Chair)  
 T B Law  
 D Hunter  
 J G Barry  
 J L Barry (Deputy Member)  
 K Taylor (Deputy Member)  
 R Jit  
 C Fahey  
 E Matthias

**Northern Flinders Group**

I C Ferguson (Chair)  
 L J Nicholls  
 N C Purnell-Webb  
 N C Warnest  
 R Wilton  
 G Lee  
 R Daniels  
 T Neldner  
 G Aird (Deputy Member)

**Marree-Innamincka Group**

J M Haynes (Chair)  
 J Barnes  
 L M Litchfield  
 M Mayfield  
 C M B Oldfield  
 F Warren  
 L Edwards  
 Ah Chee (Deputy Member)  
 G Rieck (Deputy Member)

**Marla-Oodnadatta Group**

J Williams (Chair)  
 F Lumb  
 C M Thomas  
 G D Warren  
 C J Williams  
 S Lennon  
 C Lennon (Deputy Member)

**Gawler Ranges**

K Greenfield (Chair)  
 L G Koch  
 B G French  
 J G Kerr  
 A J Michael (Deputy Member)  
 D Sharp  
 G Standish  
 A Oswald (Deputy Member)

**North East Pastoral Group**

R Williams (Chair)  
 N S Rasheed  
 T Taplin  
 W Burford  
 M Duncan-Tiver  
 M Goldsworthy  
 T C Coulthard

**Governance and Finance committee**

K Tschirner (Chair)  
 S Treloar  
 E Litchfield

**Water Advisory committee**

R Sawers (Chair)  
 D Lillecrapp  
 T Flowers  
 E Litchfield

**Board and committee remuneration**

The number of members whose remuneration received or receivable falls within the following bands:

	<b>2022</b>	<b>2021</b>
\$0 - \$19 999	56	49
\$20 000 - \$39 999	1	1
<b>Total number of members</b>	<b>57</b>	<b>50</b>

**South Australian Arid Lands Landscape Board**  
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**3.2. Board and committee members (continued)**

The total remuneration received or receivable by members was \$72 000 (2021: \$57 000). Remuneration of members includes sitting fees, superannuation contributions, salary sacrifice benefits and fringe benefits, and any fringe benefits tax paid or payable in respect of those benefits.

For the purposes of this table, travel allowances and other out-of-pocket expenses paid to members have not been included as remuneration as it is considered to be reimbursement of direct out-of-pocket expenses incurred by relevant members. These expenses, in addition to payroll tax amount to \$46 000 (2021: \$32 000).

Unless otherwise disclosed, transactions between members are on conditions no more favourable than those that it is reasonable to expect the entity would have adopted if dealing with the related party at arm's length in the same circumstances.

**3.3. Employee benefits expense**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
Salaries and wages	2 082	1 702
Employment on-costs - superannuation	240	183
Annual leave	221	162
Employment on-costs - other	122	97
Board and committee fees	63	56
Workers compensation	19	(21)
Skills and experience retention leave	8	5
Long service leave	3	(55)
Other employee related expenses	2	1
<b>Total employee benefits expense</b>	<b>2 760</b>	<b>2 130</b>

***Employment on-costs - superannuation***

The superannuation employment on-cost charge represents the Boards' contributions to superannuation plans in respect of current services of current employees.

***Executive remuneration***

The number of employees whose remuneration received or receivable falls within the following bands:

	<b>2022</b>	<b>2021</b>
	<b>No</b>	<b>No</b>
\$157 001 – \$177 000	-	1
\$177 001 – \$197 000	1	-
<b>Total</b>	<b>1</b>	<b>1</b>

The total remuneration received by those employees for the year was \$184 000 (2021: \$167 000).

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, termination payments, salary sacrifice benefits and fringe benefits and any related fringe benefits tax.

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**3.4. Employee benefits liability**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
<b><u>Current</u></b>		
Annual leave	176	150
Long service leave	50	3
Skills and experience retention leave	16	15
Accrued salaries and wages	-	68
<b>Total current employee benefits</b>	<b>242</b>	<b>236</b>
<b><u>Non-current</u></b>		
Long service leave	309	402
<b>Total non-current employee benefits</b>	<b>309</b>	<b>402</b>
<b>Total employee benefits liability</b>	<b>551</b>	<b>638</b>

Long-term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

***Long service leave***

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

The expected timing and amount of long service leave payments is determined through whole-of-government actuarial calculations, which is then applied to the department's employee details. Key assumptions include whether the characteristics of employee remuneration, terms of service with the public sector, and expectations as to when employees take long service leave, as established by the actuary, are applicable to employees of the department. These assumptions affect both the expected amount to be paid that has been factored into the calculation of the liability. The discount rate used in measuring the liability is another key assumption. The discount rate is reflective of long-term Commonwealth Government bonds. The yield on long-term Commonwealth Government bonds has increased from 2021 (1.25%) to 2022 (3.5%).

This increase in the bond yield results in a decrease in the reported long service leave liability.

Current long service leave reflects the portion of leave expected to be settled within the next 12 months, based average proportion of long service leave taken or paid over the last year.

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**4. Expenses**

Employee benefits expenses are disclosed in note 3.3.

**4.1. Supplies and services**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
Fee for service	890	776
Fee for service - Corporate fee	312	407
Accommodation and property management	183	85
Fee for service - Shared Services SA fee	157	84
Travel and accommodation	128	161
General administration	94	90
Minor works, maintenance and equipment	79	69
Fee for service - Board funded DEW salaries	71	132
Motor vehicles	65	75
Information technology and communication charges	62	45
Staff development	39	39
Transport	2	-
Contractors	-	60
Other supplies and services	205	102
<b>Total supplies and services</b>	<b>2 287</b>	<b>2 125</b>

**4.2. Grants and subsidies**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
Recurrent Grants	220	149
<b>Total grants and subsidies</b>	<b>220</b>	<b>149</b>

The Board provides grants to support community to achieve natural resource management outcomes in the region through its Grassroots Grants and Building Pastoral Sustainability Grants.

**4.3. Other expenses**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
Audit fees	46	49
Bad debts	-	1
<b>Total other expenses</b>	<b>46</b>	<b>50</b>

Audit fees paid/payable to the Auditor-General's Department relate to work performed under *the Public Finance and Audit Act 1987* were \$45 900 (2021: \$48 600). No other services were provided by the Auditor-General's Department.

**South Australian Arid Lands Landscape Board**  
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**5. Non-financial assets**

Property, plant and equipment comprises tangible assets owned by the Board and right-of-use leased assets.

The assets presented below do not meet the definition of investment property.

**5.1. Property, plant and equipment**

Property, plant and equipment owned by the Board with a value equal to or in excess of \$10 000 is capitalised, otherwise it is expensed. Property, plant and equipment owned by the Board is recorded at fair value.

All non-current assets not held for sale with a limited useful life are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

**Reconciliation 2021-22**

	Plant and equipment \$'000	Buildings \$'000	Furniture \$'000	ROU Vehicles \$'000	Total \$'000
<b>Carrying amount at the beginning of the period</b>	4	12	-	79	95
Transfers from restructure	-	-	-	-	-
Additions	-	-	18	-	18
Reduction due to change in lease terms	-	-	-	(2)	(2)
Depreciation	(1)	(1)	(1)	(43)	(46)
Transfers	-	-	-	-	-
<b>Carrying amount as at the end of the period</b>	<b>3</b>	<b>11</b>	<b>17</b>	<b>34</b>	<b>65</b>
<b>Gross carrying amount</b>					
Gross carrying amount	118	12	32	120	282
Accumulated depreciation	(115)	(1)	(15)	(86)	(217)
<b>Carrying amount as at the end of the period</b>	<b>3</b>	<b>11</b>	<b>17</b>	<b>34</b>	<b>65</b>

**Reconciliation 2020-21**

	Plant and equipment \$'000	Buildings \$'000	ROU Vehicles \$'000	Total \$'000
<b>Carrying amount at the beginning of the period</b>	-	-	-	-
Transfer from restructure	5	-	-	5
Additions	-	12	122	134
Depreciation	(1)	-	(43)	(44)
<b>Carrying amount as at the end of the period</b>	<b>4</b>	<b>12</b>	<b>79</b>	<b>95</b>
<b>Gross carrying amount</b>				
Gross carrying amount	118	12	122	266
Accumulated depreciation	(114)	-	(43)	(171)
<b>Carrying amount as at the end of the period</b>	<b>4</b>	<b>12</b>	<b>79</b>	<b>95</b>

**South Australian Arid Lands Landscape Board**  
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**5.1. Property, plant and equipment (continued)**

***Review of accounting estimates***

Assets' residual values, useful lives and amortisation methods are reviewed and adjusted, if appropriate, on an annual basis. Changes in the expected life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate.

***Useful life***

Depreciation is calculated on a straight line basis over the estimated useful life of the following classes of assets as follows:

<b>Class of asset</b>	<b>Useful life (years)</b>
Plant and equipment	5-10
Fitout & Furniture	10-15
Buildings	20
Right-of-use vehicles	3-5

***Impairment***

There were no indications of impairment of property, plant and equipment as at 30 June 2022.

**5.2. Property, plant and equipment leased by the Board**

Right-of-use assets for property, plant and equipment leased by the Board as lessee are measured at cost.

Short-term leases of 12 months or less and low value leases, where the underlying asset value is less than \$15 000 are not recognised as right-of-use assets. The associated lease payments are recognised as an expense and are disclosed in note 4.1.

The Board has 6 motor vehicle leases with the South Australian Government Financing Authority (SAFA). Motor vehicle leases are non-cancellable, with rental payments monthly in arrears. Motor vehicle lease terms can range from 3 years (60 000km) up to 5 years (100 000km). No variable lease payments are provided for in the lease agreements and no options exist to renew the leases at the end of their term.

Lease liabilities related to the right-of-use assets are disclosed in note 7.2. Expenses related to leases includes depreciation disclosed at note 5.1 and borrowing costs on the Statement of Comprehensive Income. Cash outflows relates to leases are disclosed in the Statement of Cash Flows.

**South Australian Arid Lands Landscape Board**  
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**6. Financial assets**

**6.1. Cash and cash equivalents**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
Deposits with the Treasurer	4 145	3 080
<b>Total cash and cash equivalents</b>	<b>4 145</b>	<b>3 080</b>

The South Australian Arid Lands Landscape fund was established in accordance with section 96 of the Landscape Act. The account is an interest bearing Deposit account with the Department of Treasury and Finance (DTF) pursuant to section 21 of the *Public Finance and Audit Act 1987*.

**6.2. Receivables**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
<b>Contractual receivables</b>		
From government entities	770	33
From non-government entities	152	1 091
Prepayments	13	-
Less impairment loss on receivables	(1)	(1)
<b>Total contractual receivables</b>	<b>934</b>	<b>1 123</b>
<b>Statutory receivables</b>		
Accrued landscape levies	12	83
<b>Total statutory receivables</b>	<b>12</b>	<b>83</b>
<b>Total current receivables</b>	<b>946</b>	<b>1 206</b>

Contractual receivables arise in the normal course of selling goods and services to other government agencies and to the public. Contractual receivables are generally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement.

Statutory receivables do not arise from contracts with customers. They are recognised and measured similarly to contractual receivables (except impairment) but are not classified as financial instruments for disclosure purposes.

Receivables and prepayments are non-interest bearing. Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost. The impairment loss relates to contracts with customers external to SA Government.



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**7. Liabilities**

Employee benefits liabilities are disclosed in note 3.4.

**7.1. Payables**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
Contractual payables	145	98
Accrued expenses	56	65
<b>Statutory Payables</b>		
Employment on-costs	61	55
<b>Total statutory payables</b>	<b>61</b>	<b>55</b>
<b>Total current payables</b>	<b>262</b>	<b>218</b>
<b>Non-current</b>		
<b>Statutory Payables</b>		
Employment on-costs	30	38
<b>Total non-current payables</b>	<b>30</b>	<b>38</b>
<b>Total payables</b>	<b>292</b>	<b>256</b>

Payables and accrued expenses are raised for all amounts owing but unpaid. Contractual payables are normally settled within 30 days from the date the invoice is received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

Statutory payables do not arise from contracts.

***Employment on-costs***

Employment on-costs include payroll tax, ReturnToWorkSA levies and superannuation contributions and are settled when the respective employee benefits that they relate to is discharged. These on-costs primarily relate to the balance of leave owing to employees. Estimates as to the proportion of long service leave estimated to be taken as leave, rather than paid on termination, affects whether certain on-costs are recognised as a consequence of long service leave liabilities.

As a result of an actuarial assessment performed by the DTF, the proportion of long service leave taken as leave remained unchanged from the 2021 rate of 42%. The average factor for the calculation of employer superannuation cost on-costs has increased from the 2021 rate (10.1%) to 2022 (10.6%). These rates are used in the employment on-cost calculation.

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**7.2. Financial Liabilities**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
Lease liabilities	26	42
<b>Total current financial liabilities</b>	<b>26</b>	<b>42</b>
<b>Non-current</b>		
Lease liabilities	8	37
<b>Total non-current financial liabilities</b>	<b>8</b>	<b>37</b>
<b>Total financial liabilities</b>	<b>34</b>	<b>79</b>

The Board measures financial liabilities at amortised cost. All material cash outflows are reflected in the lease liabilities disclosed above.

Lease liabilities are measured via discounting the lease payments using either the interest rate implicit in the lease or Treasury's incremental borrowing rate. The borrowing costs associated with these lease liabilities was \$1 000 (2021: \$2 000).

**7.3. Provisions**

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Current</b>		
Provision for workers compensation	8	4
<b>Total current provisions</b>	<b>8</b>	<b>4</b>
<b>Non-current</b>		
Provision for workers compensation	24	9
<b>Total non-current provisions</b>	<b>24</b>	<b>9</b>
<b>Total provisions</b>	<b>32</b>	<b>13</b>
<b>Reconciliation of workers compensation (statutory and non-statutory)</b>		
Carrying amount at the beginning of the period	13	-
Provisions recognised as a result of restructure activities	-	35
Increase/(Decrease) in provisions recognised	19	(22)
<b>Carrying amount at the end of the period</b>	<b>32</b>	<b>13</b>

A provision has been reported to reflect unsettled workers compensation claims. The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2022 provided by a consulting actuary engaged through the Office of the Commissioner for the Public Sector Employment. The provision is for the estimated cost of ongoing payments to employees as required under current legislation.

The Board is responsible for the payment of workers compensation claims.

**South Australian Arid Lands Landscape Board**  
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**8. Outlook**

**8.1. Unrecognised contractual commitments**

Commitments include operating and outsourcing arrangements arising from contractual sources and are disclosed at their nominal value.

	<b>2022</b>	<b>2021</b>
	<b>\$'000</b>	<b>\$'000</b>
No later than one year	109	269
Later than one year but no later than five years	470	-
Later than five years	881	-
<b>Total expenditure commitments</b>	<b>1 460</b>	<b>269</b>

The Board's commitments relate to non-cancellable contracts at the reporting date which have not been recognised in the Statement of Comprehensive Income and Statement of Financial Position. The Board's expenditure commitments relate to the Memoranda of Administrative Arrangement with the Department of Infrastructure and Transport for office accommodation.

**8.2. Contingent assets and liabilities**

Contingent assets and liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value.

The Board is not aware of the existence of any contingent assets or liabilities.

**8.3. Events after the reporting period**

There are no known events after balance date that affect these financial statements in a material manner.